

**WELWYN HATFIELD BOROUGH COUNCIL
CABINET – 8 JANUARY 2019
REPORT OF THE CORPORATE DIRECTOR (PUBLIC PROTECTION, PLANNING AND
GOVERNANCE)**

RISK MANAGEMENT

1 Executive Summary

- 1.1 This report brings to Members' attention the current strategic and top operational risks facing the Council, as determined by Corporate Management Team and Heads of Service. These risks have been reviewed at the performance clinic in November 2018 and reflect the assessments in place for the quarter October 2018 to January 2019.

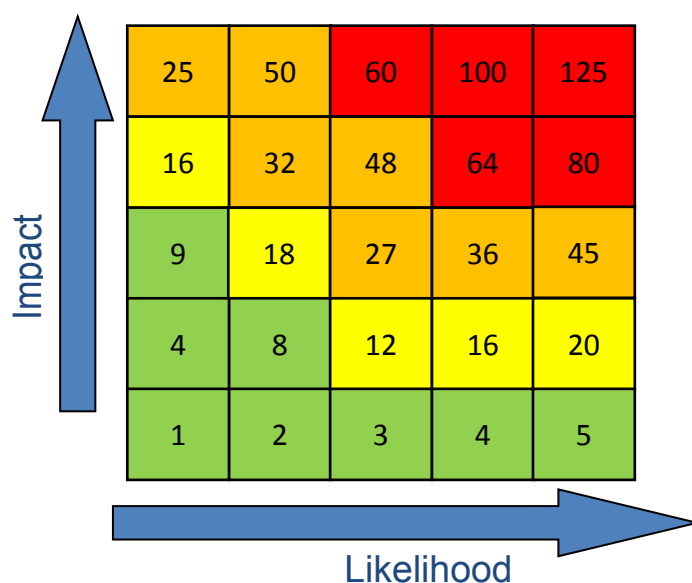
2 Recommendation

- 2.1 Members are asked to:

- Note the attached current Strategic Risk Register and top operational risks, and particularly:
- Note comments in respect of each risk where shown.

3 Explanation

- 3.1 Appendix A shows the strategic risk register, which was developed following an Executive Board workshop in January 2017, and which has been refined since. Each strategic risk has ownership by a Corporate Director and an Executive Member. Appendix B shows the top operational risks. Members should note that the scoring methodology is now $\text{impact}^2 \times \text{likelihood}$, which will reflect in the scores, for example a risk of impact = 4 and likelihood – 4 will now score 64, not 16 as previously. The scoring table is as follows:



The scoring table is a 5x5 grid. The vertical axis is labeled 'Impact' with an upward arrow, and the horizontal axis is labeled 'Likelihood' with a rightward arrow. The grid cells contain numerical scores and are color-coded: green for scores 1-9, yellow for 10-18, orange for 19-27, and red for 28-80. The scores are calculated as $\text{Impact}^2 \times \text{Likelihood}$.

	1	2	3	4	5
1	1	2	3	4	5
4	4	8	12	16	20
9	9	18	27	36	45
16	16	32	48	64	80
25	25	50	60	100	125

4 Legal Implications

- 4.1 The Accounts and Audit Regulations 2015 require that “[a] relevant authority must ensure that it has a sound system of internal control which [among other matters] includes effective arrangements for the management of risk.”

5 Financial Implications

- 5.1 There are none directly arising from this report, though of course any risk event may have its own financial consequences.

6 Risk Management Implications

- 6.1 Failing to maintain adequate and effective arrangements for the management of risk may lead to risk events not being foreseen, an inadequate response to a risk event occurring and a failure to exploit opportunities.

7 Security and Terrorism Implications

- 7.1 None.

8 Procurement Implications

- 8.1 None.

9 Climate Change Implications

- 9.1 None.

10 Health and Wellbeing Implications

- 10.1 None.

11 Communication and Engagement

- 11.1 None.

12 Link to Corporate Priorities

- 12.1 The subject of this report supports all council priorities in that the effective management of risk is essential to the achievement of objectives.

13 Equality and Diversity

- 13.1 An Equality Impact Assessment (EIA) has not been carried out in connection with the proposals that are set out in this report as it relates purely to monitoring information.

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Date: November 2018

Background Papers:

Appendix A – Strategic Risk Register July 2018 Appendix B – Top operational risks July 2018